

# Phase II Recommendations to the President and President's Cabinet

Academic Programs and Administrative Services Prioritization (APASP) Task Force

All referenced materials can be found at [www.umt.edu/apasp](http://www.umt.edu/apasp)

## Introduction

The APASP Task Force reviewed the units placed in Phase II of its review in early 2018. Below are its recommendations for these units. This document represents the second and final phase of the Task Force's work, which concluded in early April 2018.

## Priority for Development and Growth

The APASP Task Force will not develop specific recommendations for all programs and services placed into the category, "Priority for Growth/Development" during Phase II of its review, as that work has been subsumed by the University Planning Committee (UPC). However, it should be noted that these units from Phase II (non-general fund units) have a strong potential for development and growth and should be prioritized for allocation of additional University resources. Unlike Phase I units, however, the APASP Task Force recommends that these units ***not*** be considered for general fund allocations. Phase II units do not presently receive general funds, and the APASP Task Force recommends that these units continue to find funding from other sources. The following general recommendations should be considered by the administration when deliberating allocation of resources to these programs and services:

- The university should prioritize sustaining or growing these units at current levels of funding from sources other than the general fund (e.g. grant assistance or UM Foundation fundraising);
- Open and existing faculty/staff lines should be prioritized for these units over other non-general fund units– with the expectation that open positions are filled strategically with a justifiable expectation of growth; and
- The university should highlight these units as areas of excellence, both to internal and external constituencies.

## Consider for Development and/or Modification

The Task Force is not making individual recommendations for units in the "Consider for Development and/or Modification" category. Some of these units received consideration for

"Priority for Growth and Development" and some of these units received consideration for "Priority for Substantial Modification." At this point in our deliberations, the Task Force recommends that prior to modification of or investment in these units, further input from dean and sector heads be sought. The Task Force recommends exploring creation of an improvement plan, consolidation, restructuring, or reinvention within these units if modification is deemed necessary by the cabinet.

## Priority for Substantial Modification

The following recommendations for each unit in "Priority for Substantial Modification," were drafted by the Task Force in public meetings, considering written input submitted by Sector-heads, as well as information provided during public comment. Each was affirmed by at least a two-thirds majority vote of the Task Force. These units often need to clarify and better communicate their mission and contributions to the University of Montana community.

### 105 Montana Safe Schools

- Placed in "Priority for Substantial Modification" because its connections and contributions to the university were unclear in its report.
- Concurs with the sector head's recommendation that the unit designate a director for Montana Safe Schools Center (MSSC) as funding permits.
- Recommend that this unit be reviewed in the next prioritization cycle.

### 149 Provost Legacy Seasonal Programs

- Follow sector head recommendation to place the unit in moratorium.

### 113 Provost Institute for Gerontology Education

- Placed in "Priority for Substantial Modification" due to the lack of clarity in the report and because its connections and contributions to the university were unclear.
- Recommend that this unit be continued and reviewed in the next prioritization cycle.

### 42 Adams Center

- Placed in "Priority for Substantial Modification" category due to the lack of unit-specific information in the report.
- Recommend that the unit substantially reimagine its mission and collaborations with other UM constituencies, such as: Grizzly Athletics, UM Productions, the School of Theatre & Dance, the School of Music, and the College of Business Entertainment Management program.
- Recommend that the university explore centralizing management of entertainment services venues, including the Adams Center.
- Recommend that this unit find ways to be more self-supporting.
- Recommend that this unit be continued and reviewed in the next prioritization cycle.